Healing a Hurting World

Images with this designation are courtesy of Harvey Wang for Episcopal Relief & Development. All other photos are courtesy of Episcopal Relief & Development.
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MISSION AND MANDATE

EPISCOPAL RELIEF & DEVELOPMENT is a compassionate response of the Episcopal Church to human suffering in the world. Hearing God’s call to seek and serve Christ in all persons and to respect the dignity of every human being, Episcopal Relief & Development serves to bring together the generosity of Episcopalians and others with the needs of the world.

Episcopal Relief & Development faithfully administers the funds that are received from the Church and raised from other sources. It provides relief in times of disaster and promotes sustainable development by identifying and addressing the root causes of suffering.

Episcopal Relief & Development cherishes its partnerships within the Anglican Communion, with ecumenical bodies and with others who share a common vision for justice and peace among all people.

Our mandate comes from Jesus’ words found in Matthew 25:

"Lord, when was it that
We saw you hungry and gave you food?
We saw you thirsty and gave you something to drink?
We saw you a stranger and welcomed you?
We saw you sick and took care of you?
We saw you in prison and visited you?
“Truly I tell you, just as you did it to one of the least of these who are members of my family, you did it to me.”

—Matthew 25:37-40 (NRSV)
Dear Friend,

On behalf of Episcopal Relief & Development and its partners in nearly 40 countries worldwide, thank you for sustaining our work to heal a hurting world.

**Your support has enabled us to invest deeply in grassroots initiatives, nurturing integrated strategies that use local resources to tackle poverty, hunger and disease.**

In 2013, you allowed us to accompany our partners in the Philippines as they weathered Typhoon Haiyan, and in South Sudan as they grappled with new waves of political violence. Together, we commemorated the one-year anniversary of Hurricane Sandy, offered support following the Boston Marathon bombings and reached out to flooded areas of Colorado and tornado-hit Texas and Oklahoma.

Yet, although we continue to gain and share expertise in disaster response, the greatest part of our work is proactive rather than reactive. Our combination of creative program approaches and robust monitoring and evaluation practices, which allow us to measure results with greater precision than ever before, open opportunities for larger partnerships with organizations such as the Conrad N. Hilton Foundation (which supports our Early Childhood Development program in Zambia) and the Bill & Melinda Gates Foundation (which is helping women access donkey plows in Ghana through a Grand Challenges Explorations grant).

2013 was also the beginning of our new strategic plan, which will guide us through 2016 and the celebration of our 75th Anniversary. The hallmarks of this strategic phase include greater emphasis on evidence-based programming, and a special focus on engaging Church and wider audiences in learning about and getting involved in our work. Our website, which re-launched in April 2013 at www.episcopalrelief.org, is now structured to showcase stories and images that illustrate the impact of our programs around the globe.

Furthermore, our vibrant 75th Anniversary Celebration web section will help our community of friends and supporters to engage in exciting new ways, with 75 stories over 75 weeks, a traveling photo exhibition and free digital resources to help raise a total of $7.5 million by the end of 2015.

We hope you will enjoy the inspiring stories and images included in this report, and we invite you to delve deeper by visiting our website — where you’ll find more detailed information on our programs around the world, videos and other multimedia content to share, special prayers, Christian formation resources and much more!

Thank you again for your steadfast support. Together, we are striving with our partners toward an abundant future!

Faithfully,

Robert W. Radtke
President
Our programs combine multiple approaches in an integrated response, using local gifts and resources to respond to challenges. Since they come from within, these solutions are sustainable and customized for each community.

### OUR PROGRAMS

Collaborating with Church and ecumenical partners in nearly 40 countries, we work with more than 3 million people each year through programs in four core areas.

#### Alleviating Hunger and Improving Food Supply

**PROGRAM AREA**

Agriculture and Rural Development

**NUMBER OF PARTICIPANTS**

441,752

#### Promoting Health and Fighting Disease

**PROGRAM AREA**

Sanitation and Hygiene

**NUMBER OF PARTICIPANTS**

148,663

Clean Water

74,752

Community Health

1,543,960

Maternal and Child Health

550,408

Malaria

1,827,722

#### Creating Economic Opportunities and Strengthening Communities

**PROGRAM AREA**

Micro-Finance

**NUMBER OF PARTICIPANTS**

36,106

Business Development

174,392

Education

30,451

#### Responding to Disasters and Rebuilding Communities

**PROGRAM AREA**

Disaster Response (includes US Disaster Program)

**NUMBER OF PARTICIPANTS**

155,121

Disaster Risk Reduction

99,120

Environmental Restoration/ Preservation

84,722
ACTIVE COUNTRIES
BURMA/MYANMAR  BURUNDI  CHINA  THE DEMOCRATIC REPUBLIC OF CONGO  EL SALVADOR  GHANA
HAITI  HONDURAS  INDIA  KENYA  LIBERIA  MALAWI  MEXICO  MOZAMBIQUE  NAMIBIA  NICARAGUA
THE PHILIPPINES  SIERRA LEONE  SOLOMON ISLANDS  TANZANIA  ZAMBIA  ZIMBABWE

ACTIVE COUNTRIES
ANGOLA  BRAZIL  BURMA/MYANMAR  BURUNDI  COLOMBIA  THE DEMOCRATIC REPUBLIC OF CONGO  EL SALVADOR
GHANA  GUATEMALA  HAITI  HONDURAS  INDIA  JORDAN  KENYA  LIBERIA  MEXICO  MOZAMBIQUE  NICARAGUA  PERU
THE PHILIPPINES  SIERRA LEONE  SOLOMON ISLANDS  SRI LANKA  SOUTH SUDAN  TANZANIA  VANUATU  ZAMBIA  ZIMBABWE

NetsforLife® PROGRAM PARTNERSHIP
ANGOLA  BOTSWANA  BURUNDI  THE DEMOCRATIC REPUBLIC OF CONGO  GHANA  GUINEA  KENYA  LIBERIA  MALAWI
MOZAMBIQUE  NAMIBIA  NIGERIA (VIA CHRISTIAN AID)  SIERRA LEONE  TANZANIA  UGANDA (VIA CHRISTIAN AID)  ZAMBIA  ZIMBABWE

ACTIVE COUNTRIES
ANGOLA  BANGLADESH  BOTSWANA  BRAZIL  BURMA/MYANMAR  BURUNDI  CHINA  DOMINICAN REPUBLIC
THE DEMOCRATIC REPUBLIC OF CONGO  EL SALVADOR  GHANA  GUINEA  HAITI  HONDURAS  INDIA  KENYA  LIBERIA
MALAWI  MOZAMBIQUE  NAMIBIA  NIGERIA (VIA CHRISTIAN AID)  NICARAGUA  THE PHILIPPINES  SIERRA LEONE
SOUTH SUDAN  TANZANIA  UGANDA (VIA CHRISTIAN AID)  ZAMBIA  ZIMBABWE

ACTIVE COUNTRIES
BURUNDI  THE DEMOCRATIC REPUBLIC OF CONGO  ECUADOR  GUATEMALA  HAITI  HONDURAS  JAPAN
JORDAN  KOREA  MADAGASCAR  MEXICO  MOZAMBIQUE  THE PHILIPPINES  SOUTH SUDAN
UNITED STATES OF AMERICA
Asset-Based Community Development (ABCD) is an approach that identifies and utilizes the capacities and skills of people and their neighborhoods. It is a methodology for sustainable development based on a community’s assets versus solely its needs. An ABCD approach does not create or bring development to a community from outside, but rather energizes change and development from within.

Episcopal Relief & Development seeks to transform how it views itself in relationship to its partners, communities, colleagues, and supporters. Utilizing this approach strengthens its role as a catalyst, empowering people to engage in their own development and recognizing and reinforcing their existing assets.
Improving Food Supply
- Livestock to provide farm labor and dairy products
- Seeds, tools and techniques to promote sustainability
- Direct market access to improve producer income

Creating Economic Opportunities
- Micro-finance to increase access to start-up funds
- Solidarity groups to strengthen grassroots economic activity
- Financial literacy training to improve success

Viviana has worked hard all her life. She left her rural hometown at 17 to seek work in the city and help her father and younger siblings. By 21 she was married with a son, Miguel, but had little support from her husband and took in laundry to make ends meet.

Over time, between laundry, housekeeping and other small jobs, Viviana was able to build up a small savings and invest in her future by purchasing a few animals to raise and sell in her local market. Her ducks, chickens, rabbits and turkeys were flourishing, but her income wasn’t enough to pay tuition for her son, now 27, to study accounting.

A friend of Viviana’s invited her to join a local solidarity group started with ECLOF Peru, Episcopal Relief & Development’s local partner. Encouraged by this community of women, she took a loan to purchase more animals, improve their pens and buy more feed to help them grow. With her income, she paid back her loan and was also able to pay her son’s tuition.
Local Volunteers Ensure Child Health
Alen, Mozambique

Fighting Malaria
- Malaria education to raise awareness and build “net culture”
- Mosquito nets to prevent bites that cause disease
- Trained volunteers to follow up and sustain gains

Ensuring Child Survival
- Prenatal care to reduce risk during pregnancy
- Nutrition and education for healthy mom and baby
- Vaccines and check-ups to promote child development

Alen, a member of the health committee in Mtumba, Mozambique, reviews his records: “Four years ago, in every ten children we found three with problems of malnutrition. But when we visited families this year we didn’t find any.”

Alen works with the Salt, Light, Health program in the Anglican Diocese of Niassa, Episcopal Relief & Development’s partner in northern Mozambique. Nearly half of the diocese lives more than 12 miles from medical care, and too many children were dying from easily preventable and treatable diseases, including malaria.

Salt, Light, Health organized communities to strengthen their own health systems by nominating volunteers like Alen to receive education and outreach training. Similar grassroots action has helped NetsforLife® save the lives of over 100,000 children under five, through trained volunteers who educate their communities, hang nets directly in homes and follow up to ensure the nets are being used properly.

Traveling by foot or bicycle to communities beyond the end of the road, Alen and his fellow volunteers have reached more than 22,000 people, encouraging expectant mothers to seek prenatal care and vaccinate their children. This has led to a 50% reduction in child deaths in their diocese, and healthier families overall.
In Puxi Village, a tiny locale in the Hunan Province of south central China, Liqin greets her visitors from the Amity Foundation warmly and invites them in for lunch. As she turns on the tap in her kitchen to fill her kettle for tea, she says, “What a good job you have done! Now we don’t have to worry about fetching drinking water from the ditch down the hill.”

At age 72, Liqin often worried about how to get down and back up the hill safely. But Puxi is partnering with Amity and Episcopal Relief & Development to build water and sanitation systems that will bring clean water into residents’ homes and dispose of waste properly, protecting the land and water from pollution.

There are many challenges in Puxi – it is very remote, and most of the residents are elderly – but with encouragement from Amity staff, Liqin and her neighbors installed piping, constructed sanitary toilets and built a garbage system from the ground up. And not only is this making life better now, it will help the village deal with future challenges and make Puxi a place where young people will want to stay and raise their families.
Churches Grow Through Disaster Response
Keith, USA

**US Disaster Preparedness**
- Online resources to guide preparedness planning
- Trained disaster coordinators to provide support
- Mapping Episcopal resources to coordinate response

**US Disaster Response**
- Technical support to develop response plan
- Emergency funding to expand relief efforts
- Accompaniment to guide through long-term recovery

Keith Adams, the bishop-appointed disaster coordinator for the Episcopal Diocese of New Jersey, points out the window of his pickup truck at a row of homes in Tuckerton. “The problem with slab houses is that they don’t have a floor, they’re just sitting on a foundation, so they’re difficult and expensive to raise.”

Adams is overseeing the long-term recovery work of the diocese after Hurricane Sandy flooded homes along the Jersey Shore in October 2012. One of the many obstacles to achieving a “new normal” is the decision between making a quick fix so someone can return to their home, and waiting for regulations that govern if and how high a house should be elevated in order to put it out of flood danger.

In addition to rehabbing homes that can be fixed, the diocese is supporting individuals and families by training volunteers to accompany them through their decision-making. With knowledge about which forms to fill out and what assistance a person might be eligible for, the volunteers are reducing stress and building fellowship with people in their communities. These community bonds can help churches respond to the needs of vulnerable people year-round, helping them realize that they have the capacity to do so.
Throughout its programs and particularly in disaster response, Episcopal Relief & Development focuses on long-term impact, knowing that sustainable, locally led development builds resilience and helps communities bounce back after disasters.

A number of Episcopal Relief & Development's partnerships have their roots in disaster response programs, which have since grown into flourishing integrated strategies that continue to strengthen the communities from within. Reducing known disaster risks and building infrastructure such as water and drainage systems both increases and safeguards quality of life. Utilizing local resources and expertise in disaster response strengthens community solidarity and ensures sustainability. Working together builds confidence, encouraging more action for positive change.
# Statement of Activities
For the Year Ending December 31, 2013

## Revenue and Other Support:

<table>
<thead>
<tr>
<th>Description</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions, bequests, grants and other</td>
<td>$10,967,780</td>
<td>$10,727,099</td>
<td>–</td>
<td>$21,694,879</td>
</tr>
<tr>
<td>Investment return (loss)</td>
<td>3,354,610</td>
<td>124,973</td>
<td>–</td>
<td>3,479,583</td>
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<tr>
<td>Change in beneficial interests (trusts held by others)</td>
<td>–</td>
<td>–</td>
<td>6,815</td>
<td>6,815</td>
</tr>
<tr>
<td>Government grants</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Contributed services</td>
<td>1,064,198</td>
<td>–</td>
<td>–</td>
<td>1,064,198</td>
</tr>
<tr>
<td>Other income</td>
<td>59,941</td>
<td>–</td>
<td>–</td>
<td>59,941</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>9,517,060</td>
<td>(9,517,060)</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td><strong>Total Revenue and Other Support</strong></td>
<td>$24,963,589</td>
<td>$1,335,012</td>
<td>$6,815</td>
<td>$26,305,416</td>
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</tbody>
</table>

## Expenses:

<table>
<thead>
<tr>
<th>Description</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Food security</td>
<td>4,825,709</td>
<td>–</td>
<td>–</td>
<td>4,825,709</td>
</tr>
<tr>
<td>Primary health care</td>
<td>8,394,866</td>
<td>–</td>
<td>–</td>
<td>8,394,866</td>
</tr>
<tr>
<td>Emergency relief and rebuilding</td>
<td>4,041,963</td>
<td>–</td>
<td>–</td>
<td>4,041,963</td>
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<tr>
<td><strong>Total Program Expenses</strong></td>
<td>$17,262,538</td>
<td>–</td>
<td>–</td>
<td>$17,262,538</td>
</tr>
<tr>
<td>Fundraising</td>
<td>2,027,384</td>
<td>–</td>
<td>–</td>
<td>2,027,384</td>
</tr>
<tr>
<td>Administration</td>
<td>1,169,029</td>
<td>–</td>
<td>–</td>
<td>1,169,029</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$20,458,951</td>
<td>–</td>
<td>–</td>
<td>$20,458,951</td>
</tr>
</tbody>
</table>

## Changes in Net Assets:

<table>
<thead>
<tr>
<th>Description</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Assets, Beginning of Year</strong></td>
<td>$13,060,176</td>
<td>15,504,562</td>
<td>863,010</td>
<td>29,427,748</td>
</tr>
<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td>$17,564,814</td>
<td>$16,839,574</td>
<td>$869,825</td>
<td>$35,274,213</td>
</tr>
</tbody>
</table>
Episcopal Relief & Development strives to maximize the impact of financial contributions from our donors. Our evidence-based approach, supported by robust monitoring and evaluation activity, ensures that resources are used where they can be most effective.

As an organization, we spent 84% of our 2013 expenditures on program costs, 10% on fundraising and 6% on administration. Additional support is provided through contributed services from the Domestic and Foreign Missionary Society. We also receive income from investments.

Episcopal Relief & Development meets all 20 BBB Standards for Charity Accountability. We are involved in cooperative efforts through the Anglican Alliance, InterAction and other agencies to improve practices throughout the relief and development community.
Episcopal Relief & Development is the international relief and development agency of The Episcopal Church and an independent 501(c)(3) organization. The agency takes its mandate from Jesus’ words found in Matthew 25. Its programs work towards achieving the Millennium Development Goals. Episcopal Relief & Development works closely with the worldwide Church and ecumenical partners to help rebuild after disasters and to empower local communities to find lasting solutions that fight poverty, hunger and disease, including HIV/AIDS and malaria.