In this report, program impact is represented by the number of individual participants plus family and community members who have been positively impacted by those individuals’ participation. In Episcopal Relief & Development’s integrated community development model, individuals and communities may be engaged in complementary projects that span multiple program areas. For this reason, the number of people reached through each program area does not add up to the total reported.
Our Mandate and Mission  
Board of Directors  
Letter from the Board Chair and President  
Program Impact and Focus Areas  
  Alleviating Hunger and Improving Food Supply  
  Promoting Health and Fighting Disease  
  NetsforLife® Program Partnership  
  Creating Economic Opportunities and Strengthening Communities  
Responding to Disasters and Rebuilding Communities  
US Disaster Preparedness and Response  
Statement of Activities - Financial Summary

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Episcopal Relief & Development is a compassionate response of the Episcopal Church to human suffering in the world. Hearing God’s call to seek and serve Christ in all persons and to respect the dignity of every human being, Episcopal Relief & Development serves to bring together the generosity of Episcopalianians and others with the needs of the world.

Episcopal Relief & Development faithfully administers the funds that are received from the Church and raised from other sources. It provides relief in times of disaster and promotes sustainable development by identifying and addressing the root causes of suffering.

Episcopal Relief & Development cherishes its partnerships within the Anglican Communion, with ecumenical bodies and with others who share a common vision for justice and peace among all people.

Our mandate comes from Jesus’ words found in Matthew 25:

*Lord, when was it that*

*We saw you hungry and gave you food?*
*We saw you thirsty and gave you something to drink?*
*We saw you a stranger and welcomed you?*
*We saw you sick and took care of you?*
*We saw you in prison and visited you?*

“Truly I tell you, just as you did it to one of the least of these who are members of my family, you did it to me.”

—Matthew 25:37-40 (NRSV)
FROM THE BOARD CHAIR AND PRESIDENT

Dear Friends,

It is with much gratitude that we present this update on Episcopal Relief & Development's activities in 2012 – gratitude for the Church and ecumenical partners in over 40 countries with whom we are privileged to work; gratitude for the thousands of local staff members and volunteers who are implementing life-giving programs at the grassroots level; gratitude for the millions of people who are strengthening their communities through their participation; and gratitude for you, our supporters, for making this work possible. Thank you!

Through your committed generosity, Episcopal Relief & Development is able to provide financial support, technical assistance and ongoing monitoring and evaluation of program impact. Our growing evidence base helps improve programs according to best practices, enabling us to direct resources where they are most effective. Our approach in all contexts, internationally and in the United States, is one of asset-based community development, which seeks to identify and use local resources in creating lasting solutions to poverty, hunger, disease and disaster.

With your help, we were able to work with local partners in response to disasters such as Tropical Storm Washi in the Philippines, and Hurricane Isaac and Superstorm Sandy in the United States and the Caribbean. Our program staff reached out to Newtown, Connecticut, after the tragic school shooting there, and to the Anglican Diocese of Bukavu, in the midst of renewed fighting in the eastern Democratic Republic of Congo. We also responded to flooding in Southeast Asia and Central America, and to tornadoes in the Midwestern and Southern parts of the US. But these activities represent only a small portion of our global efforts.

Your support allows us to work year-round with our local partners, who have a long-term presence in their communities and are deeply invested in helping families thrive. Many of our programs combine activities from multiple sectors to address needs holistically, leveraging progress in one area to boost growth in another.

Here are a few examples of your generosity at work:

- In Zambia, vocational training and micro-finance opportunities are bringing men and women together to strengthen their communities while improving gender awareness and equity.
- In Myanmar/Burma, innovative agricultural technologies are increasing harvests while protecting the environment.
- In Ghana, trained health volunteers are promoting malaria prevention techniques while ensuring that expectant mothers and young children receive care to ensure proper child development.
- In Haiti, Cash-for-Work projects are providing a source of much-needed income while building necessary water and sanitation infrastructure for ongoing earthquake recovery.

Your support is essential in sustaining these vital activities.

All in all, 2012 was a year of transitions. As an organization, Episcopal Relief & Development wrapped up one strategic period and prepared to embark on the next. We celebrated the success of the NetsforLife® Inspiration Fund, which raised $5 million in support of our award-winning NetsforLife® malaria prevention program, and started to look toward our 75th anniversary in 2015. We pray that the friendship and connections we have built with you and our partners around the world will continue to grow, furthering the work of the Church and bringing us into greater communion with one another.

Thank you again from all of us at Episcopal Relief & Development for supporting our mission of seeking and serving Christ in all persons. Together, we are healing a hurting world.

Faithfully,

The Right Reverend Robert J. O’Neill
Chair of the Board

Robert W. Radtke
President
We work with local partners to implement programs in four core areas:

- Alleviating Hunger and Improving Food Supply
- Promoting Health and Fighting Disease
- Creating Economic Opportunities and Strengthening Communities
- Responding to Disasters and Rebuilding Communities
Episcopal Relief & Development and its partners are:

- Promoting sustainable and environmentally friendly agricultural practices
- Teaching farming techniques that increase food production
- Providing tools, seeds, training and other resources to support family farms
- Distributing healthy animals to help families work their land and generate income through the sale of products such as eggs, milk and cheese

In Myanmar, scarce and unpredictable rainfall is creating challenges for farmers like Saw Aung*. Between the difficulty with the rain and rising costs for seeds and fertilizers, it seemed like things were out of his control, and he wasn’t sure how he was going to maintain his fields for another year.

But with help from Episcopal Relief & Development’s partner, the Church of the Province of Myanmar, Saw Aung and his fellow members of the Men’s Association were able to figure out a low-cost, environmentally friendly solution to improve their land and their harvests.

They discovered a Japanese technology called Effective Microorganisms (EM) that amplifies helpful bacteria and other tiny organisms in the local soil to promote plant growth. The Men’s Association is working as a group to produce EM fertilizer by taking soil from where bamboo trees are growing and mixing it with molasses, rice husks and starter bacteria.

Saw Aung’s flourishing fields drew the attention of his neighbors, so he began teaching them how to improve their own crops by building healthy soil. His farm is now growing, producing income and allowing him to investigate crops that can be grown in the off-season to replenish soil nutrients and help increase the diversity of the local food supply.

Together, Saw Aung and his local Men’s Association are part of the 3.06 million people in 26 countries who are helping to move their communities from hunger to hope.

*name has been changed; not pictured
In Wakuan, northeastern Ghana, the prevalence of malaria and the six-mile walk to the nearest health clinic has caused worry and even danger for new mothers like Mumile. Pregnant women and children under age five are most at risk for contracting this deadly but preventable disease.

However, the use of mosquito nets and IPTp (Intermittent Preventive Treatment in pregnancy) can dramatically reduce the threat of illness and help save lives.

Malaria Control Agents trained by Episcopal Relief & Development’s award-winning NetsforLife® program in partnership with ADDRO (the Anglican Diocesan Development and Relief organization) visited Mumile to check on the mosquito net that they had previously installed in her home. While they were there, they encouraged her to seek prenatal care to ensure the healthy development of her baby, and advised her to ask the doctor about using IPTp to guard against malaria.

By protecting herself at home and seeking preventive care at the clinic, Mumile has given herself and her baby a healthy start. Together, they are two of the 4.01 million people in 30 countries who are helping to move their communities from sickness to strength.
Working in partnership with churches, corporations, foundations and faith-based groups, NetsforLife® has been a leader in malaria prevention by distributing over 11 million nets, training 82,000 community malaria agents and impacting more than 30 million lives. In 2012, the program directly reached 5.31 million people* in 17 countries across sub-Saharan Africa.

NetsforLife® combats malaria by educating community members about proper net use and maintenance, training community agents to deliver life-saving nets and providing ongoing monitoring and evaluation of malaria prevention practices. Five countries – Angola, Ghana, Liberia, Sierra Leone and Zambia – have adopted aspects of the program’s methodology as part of their national malaria policy, and many others have solicited NetsforLife®’s input for country-wide strategic planning.

MOVING FORWARD

NetsforLife®’s 2013 goal is to distribute 5 million nets, begin piloting net replacement strategies and influence the national malaria control policies of an additional seven countries. Local staff will continue to collect meaningful data, which can be analyzed in collaboration with universities and independent institutions to demonstrate the program’s effectiveness and guide future developments.

This award-winning program received a huge boost from Episcopal Relief & Development’s NetsforLife® Inspiration Fund, which united Episcopal parishes, dioceses, schools and seminaries to raise $5 million for malaria prevention through creative, grassroots campaigns.

*an estimated 5.31 million people were directly involved in NetsforLife® activities in 2012, including malaria education, net distribution and volunteer training. This differs from the 4.01 million people impacted through integrated health programming because some partners focus solely on malaria prevention, while others incorporate additional aspects of health promotion such as maternal and child health.
Episcopal Relief & Development and its partners are:

- Providing micro-finance opportunities that enable families to generate more income
- Offering literacy and vocational training courses to increase individuals’ earning potential and develop the economic capacity of the community
- Promoting small business development and cooperatives that help individuals pool their resources and maximize their purchasing power
- Assisting communities in gaining access to local markets, increasing their ability to sell products locally for profit
Margaret* and Joseph* live in Zambia with their four children. Although they are now very involved in community life, things weren’t always that way. Margaret is HIV-negative, and Joseph is HIV-positive, and for years they hid their status, afraid of the stigma associated with HIV/AIDS.

However, through the literacy training and small business development programs of Episcopal Relief & Development’s local partner, the Zambia Anglican Council (ZAC), Margaret and Joseph have learned skills and built stronger ties to people in their community.

ZAC’s Adult Literacy Program teaches reading as well as financial literacy, and offers vocational training in areas such as tailoring, sausage making and shoemaking. After completing their courses, Margaret and Joseph applied for a micro-finance loan to help them turn the skills they learned into small businesses to generate income.

Working together to boost their household income and become an integral part of their community, Margaret and Joseph are an example for other couples in being open about their HIV status and sharing work and decision-making.

Together, they are two of the 3.25 million people in 31 countries who are moving their communities from poverty to prosperity.

* names have been changed; not pictured
On January 12, 2010, Grascette's home outside Léogâne collapsed in the earthquake that shook Haiti, killing over 200,000 people and leaving more than 1.5 million homeless and displaced. Grascette and her sister, now 76 and 80 years old, respectively, pieced together a temporary shelter from the wreck of their former house.

But thanks to her neighbors, her fellow parishioners at St. Etienne's and CEDDISEC (Centre Diocésain de Développement Intégré et de Secours) – the relief and development arm of the Episcopal Diocese of Haiti and Episcopal Relief & Development's local partner – she now has a solid home with a foundation and an outdoor shower and latrine.

Grascette was delighted and relieved to hear that CEDDISEC would supply the building materials, and that the construction work would provide short-term income earning opportunities for community members. Her parish and extended family lent a hand by carrying supplies down the steep hill to the building site.

Disaster recovery is a marathon rather than a sprint, especially after an event as devastating as the earthquake in Haiti. But together with her family, her neighbors and her church, Grascette is one of the 765,850 people in 16 countries helping to move their communities from adversity to advantage.
Disaster Relief: Six programs in 2012
Episcopal Relief & Development supports relief efforts in the immediate aftermath of disasters, providing technical assistance and emergency funding to help local dioceses and churches expand their ministries to meet increased need. In 2012, the US Disaster Program responded to tornadoes in the Midwest and South, Hurricane Isaac, Superstorm Sandy and the Newtown school shooting.

Disaster Recovery: Eight programs in 2012
After the immediate relief phase, the US Disaster Program works with impacted dioceses to plan for short- and long-term recovery, using volunteers and local resources to help those most vulnerable. In 2012, Episcopal Relief & Development supported programs in the Episcopal dioceses of North Dakota, Texas, Alabama, Louisiana and Bethlehem, and those impacted by Superstorm Sandy.

Disaster Preparedness: Nine trainings in 2012
Episcopal Relief & Development’s Disaster Preparedness Initiative helps congregations and dioceses to reduce the impact of possible disasters on their members and assets, and envision how they might use their gifts and resources to respond to community needs. In 2012, 112 people from 33 dioceses participated in local and regional trainings.

For more information or to sign up for the “Lamplight” e-newsletter, please visit www.episcopalrelief.org/usdisasterprogram
# Statement of Activities

**For the Year Ending December 31, 2012**

## Revenue and Other Support:

<table>
<thead>
<tr>
<th>Description</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions, bequests, grants and other</td>
<td>$8,122,164</td>
<td>$8,261,111</td>
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<td>$16,383,275</td>
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<td>Investment return (loss)</td>
<td>2,166,156</td>
<td>65,995</td>
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<td>2,232,151</td>
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<td>Change in beneficial interest in outside trusts held by others</td>
<td>7,339</td>
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<tr>
<td>Government contracts</td>
<td>900,315</td>
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<td>900,315</td>
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<tr>
<td>Contributed services</td>
<td>1,249,692</td>
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<td>1,249,692</td>
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<tr>
<td>Other income</td>
<td>45,304</td>
<td></td>
<td></td>
<td>45,304</td>
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<tr>
<td>Net assets released from restrictions</td>
<td>8,676,472</td>
<td></td>
<td>(8,676,472)</td>
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<tr>
<td><strong>Total Revenue and Other Support</strong></td>
<td>$21,160,103</td>
<td>($349,366)</td>
<td>$7,339</td>
<td>$20,818,076</td>
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## Expenses:

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<tr>
<th>Description</th>
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<th>Temporarily Restricted</th>
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<tbody>
<tr>
<td>Food security</td>
<td>3,626,250</td>
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<td>3,626,250</td>
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<tr>
<td>Primary health care</td>
<td>8,466,775</td>
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<td>8,466,775</td>
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<tr>
<td>Emergency relief and rebuilding</td>
<td>5,304,971</td>
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<td>5,304,971</td>
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<td><strong>Total Program Expenses</strong></td>
<td>$17,397,996</td>
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<td>$17,397,996</td>
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<td>Fundraising</td>
<td>1,909,030</td>
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<tr>
<td>Administration</td>
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<td><strong>Total Expenses</strong></td>
<td>$20,576,726</td>
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<td>$20,576,726</td>
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## Changes in Net Assets:

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<tr>
<th>Description</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
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<tbody>
<tr>
<td>Changes in Net Assets</td>
<td>583,377</td>
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<td>(349,366)</td>
<td>7,339</td>
</tr>
<tr>
<td><strong>Net Assets, Beginning of Year</strong></td>
<td>12,476,799</td>
<td>15,853,928</td>
<td>855,671</td>
<td>29,186,398</td>
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<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td>$13,060,176</td>
<td>$15,504,562</td>
<td>$863,010</td>
<td>$29,427,748</td>
</tr>
</tbody>
</table>
For Fiscal Year 2012

Contribution Income
- Individuals: 45%
- Churches Organizations: 18%
- Bequests: 11%
- Corporations: 5%
- Foundations: 9%
- Government: 5%
- Contributed Services: 7%

Expenditures
- Program: 85%
- Fundraising: 9%
- Administration: 6%

Episcopal Relief & Development strives to maximize the impact of financial contributions from our donors. Our evidence-based approach, supported by robust monitoring and evaluation activity, ensures that resources are used where they can be most effective.

As an organization, we spent 85% of our 2012 expenditures on program costs, 9% on fundraising and 6% on administration. Additional support is provided through contributed services from the Domestic and Foreign Missionary Society. We also receive income from investments.

Episcopal Relief & Development meets all 20 BBB Standards for Charity Accountability. We are involved in cooperative efforts through the Anglican Alliance, InterAction and other agencies to improve practices throughout the relief and development community.
Episcopal Relief & Development is the international relief and development agency of the Episcopal Church and an independent 501(c)(3) organization. The agency takes its mandate from Jesus' words found in Matthew 25. Its programs work towards achieving the Millennium Development Goals. Episcopal Relief & Development works closely with the worldwide Church and ecumenical partners to help rebuild after disasters and to empower local communities to find lasting solutions that fight poverty, hunger and disease, including HIV/AIDS and malaria.